BOOK REVIEW

Vinita Sharma

Assistant Professor (IT)

New Delhi Institute of Management

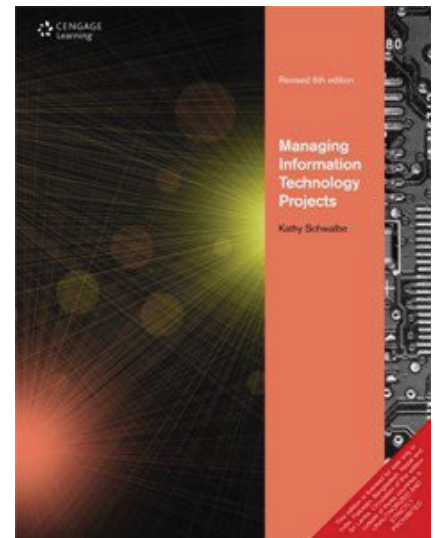*New Delhi*

vinita.sharma@ndimdelhi.org

Managing Information Technology Projects (Revised 6th Edition)

Kathy Schwalbe

Review

The author, Dr. Kathy Schwalbe, is back with a new and wonderful 6th edition of the book titled "Managing Information Technology Projects". This is a very comprehensive coverage of the subject with particular emphasis on the solution of problems arising during software project management.

The author has given a depth and breadth to the coverage that is not easy to find in other texts. Concepts are written in such a manner which can be easily grasped by the beginners. Project management is supposed to be a critical factor for the success of any kind of business. The book emphasizes how software projects can be managed easily by implying the basic processes.

To begin with, the author explained the importance of management of Information Technology projects with the help of good examples and cases. She also provided a brief introduction of nine knowledge areas of project management i.e. scope management, time management, cost management, quality management, human resource management, risk management, procurement management, integration management, and their tools and techniques used for projects' success and to develop the understanding of the readers for the topics presented later.

Along with the theoretical concepts, the author has also tried to make the reader inclined towards managing the project practically, by giving good practical examples of MS-Project. The readers are also introduced with the Project Management Institute (PMI) in the first chapter itself to achieve its benefits, if interested.

Various important concepts of Project Management like WBS, Gantt chart, network diagram, PERT & CPM charts have been discussed in a very user friendly manner with the help of pictorial examples. Other than that, financial & accounts concepts, HR theories, project communications and quality related concepts have been brushed up, to enhance the overall importance of the book from the project management's perspective.

The discussion questions and other exercises given at the end of each chapter can be used by the instructors to provide an application oriented subject knowledge to the students. Not only for IT specialization students, but this book will also be useful for each and every management student.

In conclusion, this book, along with lots of cases and exercises, will be able to cater to the needs of students from variety of disciplines of management.